Kake Colaboration – Planning & Building Our Future

Southeast Conference
Mid-Session Summit
in Juneau, Alaska
March 12-14, 2014

Organized Village of Kake
P.O. Box 316
Kake, Alaska 99830-0316
Telephone 907-785-6471
Fax 907-785-4902
(Federally Recognized Tribal Government serving the Kake, Alaska area)
Coming together for a unified vision and coordinated development

- Kake CEDS Plan & Committee
- Kake Energy Committee
- START Project Community
  - selected under DOE OIE project
  - one of five in Alaska in 2012
A short history...

in the 1990’s we began fearing what appeared to be inevitable

• End of timber harvesting in Kake as we knew it
• Reductions in the local seafood industry
• High Energy, Transportation and other costs challenge the ability of existing or new industry/business to operate effectively
... as we moved forward, we had a devastating one-two punch in 2004

- Closing of the local Kake Seafood Facility
  - Loss of jobs at the cold storage
  - Loss of a local market for our fishermen

- No local timber harvesting
  - Loss of jobs in the forest
  - Loss of jobs on log ships
... with the effect hitting everyone,

- **Resulting drain on our population**
  - previously 750-800 year-round (with up to 1,100 in summer)
  - dropped below 500

- **Reduced school student count**
  - previously 180-200 students (Headstart-12)
  - reduced to around 85

- **Hardships on other local businesses, including closures.** Resulting in very limited options, only one grocery store, no restaurant, etc.

- **... the list goes on**
Time for change and with a bit of help from an outside perspective...

- University of Oregon (OU) offered a helping hand.
  - Michael Hibbard, Ph.D. - Professor & Director
    IPRI (Institute for Policy Research & Innovation)
    Department of Planning, Public Policy & Management
  - Robert Adkins - Under-Graduate in beginning leading to Dual Masters Graduate
The Community of Kake, Alaska
Letter of Intent
August 23, 2004

The community of Kake is privileged to have a sound body of government and private industry entities that have historically guided and supported economic growth and social stability for its people. Among these entities are the City of Kake, The Organized Village of Kake and the Kake Tribal Corporation. Together these local factions have independently grown and divested into necessary components of the community and have, through the last several decades, contributed greatly to the cultural sense of place that Kake now enjoys.

The development of recent socio-economic conditions of southeast Alaska has put communities like Kake in the position of re-evaluating their strengths and weaknesses regarding future prosperity. Kake is fortunate to have the strong local civilian leadership that has stepped forward to demonstrate community contributions like the creation of the newly formed Chamber of Commerce, and the outstanding achievements of the Kake City School District to ascend its youth’s educational standards and performances to increasingly higher levels.

The leadership of Kake recognizes that any one contribution or accomplishment that is gained by government, non-profit, or private industry will collectively benefit the community as a whole. It is for this reason that the above mentioned leaders of Kake have agreed to sign this (non-legally binding) letter of intent to cooperate in working together for the purpose of economic development and the consummation of a comprehensive economic development strategic plan in which they have enlisted the Planning, Public Policy, and Management Department of the University of Oregon to help create.

Paul Reese, Mayor
City of Kake

Gary Williams
Executive Director
Organized Village of Kake

Bertha Cavanaugh
Vice President
Kake Tribal Corporation

Eric Gebhart
Superintendent
Kake City School District

Harry Broncette
President
Commerce/Visitor’s Bureau

Robert Adkins
Student
Planning, Public Policy and Management Department,
University of Oregon
Kake CEDS Committee

- Local Governments
  - OVK and City
- Local Education
  - Kake School District
- Private Industry
  - Kake Tribal Corporation
- Local Fisheries
  - Kake Non-Profit Fisheries
Kake CEDS Plan

• **Unified local vision** and resulting document for EDA, and others we wish to work with for Kake’s goals...
  – Federal
  – State
  – Regional
  – others...

*2014 update soon to be published*
City of Kake

"HOME OF THE WORLD'S LARGEST TOTEM POLE"

RESOLUTION NO. 2008 – 08: A Resolution to Adopt the Strategic Economic Development Plan

WHEREAS, the community of Kake is experiencing serious, ongoing dislocation; and

WHEREAS, this economic dislocation has forced people to leave Kake jobs and income; and

WHEREAS, the Kake City Council determines that a strategic economic development plan is necessary to chart a strategy for the community’s projects; and

WHEREAS, the Kake City council sees the need to create a broad-based committee to oversee the preparation and implementation of the strategic development plan; and

WHEREAS, the University of Oregon’s Institute for Policy Research: Innovation has worked with the community to prepare a draft strategic development plan

NOW THEREFORE BE IT RESOLVED THAT by the Kake City Council

1) The “Moving Forward: Next Steps for Strategic Economic Development in Kake, Alaska” is hereby adopted as the economic development of the City of Kake.

2) The “Strategic Economic Development Committee” formed by the University of Oregon planning work is hereby constituted as a committee of the City of Kake. It is charged with overseeing implementation of the plan, with revising it as necessary, and reporting regularly to the Kake City Council.

3) This resolution is effective immediately upon passage.

Passed and approved by a duly constituted quorum of 10 with 10 ayes, and 2 abstaining this 27th day of Feb, 2008.

Kake Non Profit

Kake City School District

Organized Village of Kake
P.O. Box 316
Kake, Alaska 99830-0316
Telephone 907-567-1234
Fax 907-567-1235
(Federally Recognized Tribal Government serving the Kake, Alaska area)

Resolution No. 2008-13 – Adoption of Kake Strategic Economic Plan and CEDS Planning Process

WHEREAS, the Organized Village of Kake (hereinafter referred to as OVK) is a federally recognized Indian Tribe and is organized pursuant to the authority of the Federal Indian Reorganization Act (hereinafter IRA) of 1934 and 1936, which is the contemporary sovereign government of the Kake Tribe dating back to time immemorial; and,

WHEREAS, the IRA Council as the duly elected governing body formed under the OVK Constitution and By-Laws is authorized to act on behalf of its Tribal Citizens/Members; and,

WHEREAS, OVK is recognized by the United States of America as being eligible for programs and services through the federal government, based on OVK’s status as a federally recognized Indian Tribe, including activities and functions serving its Citizens; and,

WHEREAS, the community of Kake in recent years has been experiencing serious, ongoing economic dislocation; and,

WHEREAS, this economic dislocation has forced people to leave Kake in search of jobs and income which, along with the related population loss, threatens the long-term survival of Kake; and,

WHEREAS, the OVK IRA Council has determined that a strategic economic development plan is necessary to chart a strategy for the community and prioritize projects; and,

WHEREAS, the OVK IRA Council also affirms the need for a broad-based committee to oversee the preparation and implementation of the Comprehensive Economic Development Strategic (hereinafter CEDS) Plan; and,

WHEREAS, the University of Oregon’s Institute for Policy Research & Innovation (hereinafter IPRI) has worked with the community to prepare the first edition, and most recently, the second edition of a strategic economic development plan and IPRI will continue serving as an independent monitoring and evaluation agency.

THEREFORE BE IT RESOLVED, that the second edition under the CEDS process, entitled “Moving Forward: Next Steps for Strategic Economic Development in Kake, Alaska”, is hereby adopted as the economic development plan of the Organized Village of Kake; and,

BE IT FURTHER RESOLVED, that the “Strategic Economic Development Committee” formed to work with the University of Oregon planning effort shall continue as an official committee of OVK, and it is charged with overseeing the implementation of the plan, revising it as necessary, and reporting regularly to the OVK Council; and,

BE IT FURTHER RESOLVED, that this resolution is effective immediately upon passage.

CERTIFICATION

This resolution was duly adopted at an IRA Council meeting held this 27th day of Feb, 2008 by a quorum of 10 (includes president as non-voting chairperson except in case of a tie vote) with 10 yes votes, 0 no votes, and 0 abstaining.

Casino A. Acosta, President

Attest

[Signature]
Kake, Alaska

THE WAY FORWARD:
A PRELIMINARY STRATEGIC ECONOMIC DEVELOPMENT PLAN FOR KAKE, ALASKA

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START Alaska
Strategic Technical Assistance Response Team

- Project of the DOE Office of Indian Energy Policy and Programs (DOE-IE)
- Initiative aimed at advancing next-generation energy development in Indian Country

- Application by OVK in early-2012, as local tribal government
  - Partnership assistance with SEACC
  - Multi-step selection process
START Alaska
Strategic Technical Assistance Response Team

During our 2012 project year:

• 6 Tribes in the lower-48
• 5 Tribes in Alaska

• Multi-agency participation after selection of Kake
  – Office of Indian Energy
  – NREL
  – Marsh Creek
  – SEACC
Local partners/stakeholders & Energy Committee

- Members of local CEDS committee
  - City, OVK, KTC, School, Hatchery
- Southeast Conference & AEA
- IPEC & SEAPA
- SEACC & REAP
- THRHA & SEARHC
- VISTA & Americorp
- At-Large members
- ... ongoing with DOE OIE, NREL, BIA
Activities during July 2012 visit

- Work with our youth at Culture Camp
- Assessment of Energy Options (e.g. Hydro, biomass, heat recovery, etc)
- Solar site selection & PV arrays installation
- Relocate MET tower
- Multiple meetings including
  - Stakeholders, Community-wide, Next Steps
- Energy Fair & other public education/input
- Energy committee planning
- Strategic planning
and currently...

• ongoing collaboration with our partners, locally, regionally and beyond...

• hands-on including:
  – Electrical intertie
  – Other energy assessment/development, such as wind evaluation, solar production, etc.
  – Bio-mass project & district heating loop
    • help from JEDC, USFS, AEA & other partners
  – Push on potential hydro-electric
    • moving forward with IPEC, SEAPA & other partners
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Fax 907-785-4902
(Federally Recognized Tribal Government serving the Kake, Alaska area)

Contact Information:
Gary E. Williams, Executive Director
907-785-6471 x111 ~ GEWilliams@KakeFirstNation.org
or
Adam Davis, Community & Economic Development
907-785-6471 x121 ~ AdamD@KakeFirstNation.org