Southeast Conference Transportation Symposium Aviation Panel February 2, 2023



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# Outline

- Infrastructure History since 2011
  - Fleet
  - Facilities
  - Employees
- Challenges
  - Approaches
- Needs
  - Reliable, right-sized AMHS
- Trends
  - 2022 was almost back to 2019 levels





# Infrastructure -2011 Float Operation

### Fleet- 4 Aircraft

3 DHC-2

1 C-180

### **Facilities**

JNU Airport Counter

AGN – Building on State Lease

TKE – Office at top of State Float

PEC – Office on Board walk

ELV – Float house tied to State Float Employees

25







# Infrastructure -2014 Wheels and Floats (IFR)

#### Fleet -10 Aircraft

3 DHC-2

1 C-180

1 C-208B Grand Supervan

1 Piper Navajo

2 C-207

1 Piper Saratoga

1 Piper Cherokee 6

#### **Facilities**

SGY-Lease space in Terminal HNS-Trailer on State Lease GST-Building on State Lease HNH-Rented space at Airport KAE-Building on State Lease SIT-Aero Services acted as agent EXI-No facility

#### <u>Employees</u>

82

#### First C-208B in 2013





### Infrastructure - 2014 Wheels and Floats

Old Juneau Part 135 Terminal Passengers/Cargo

#### Juneau

**Maintenance Facilities** 

3 Red Truman Middleton Hangars





- Fleet -14 Aircraft
- 3 C-208B Grand Supervans
- 1 C-208B Grand Caravan
- 1 C-208A Amphib Supervan
- 1 Piper Navajo
- 3 C-207
- 3 DHC -2
- 2 C-206 Amphib
- <u>Facilities</u>
- HNH/GST/HNS Owned Building on State Lease
- SIT Rented Terminal Space from CBS
- KLW- Purchased hangar and built office
- <u>Employees</u>
- 150

#### Added to Fleet in 2015





#### New Hangar -Hangar Alpha Completed in 2016



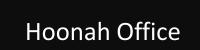
#### Still used 2 Red Truman Middleton Hangars

> one for maintenance> one as Mail/UPS Room



- Started Planning Second New Hangar
- Doubled down on Strategic Planning
- Reorganized Management Structure
  - Added management positions to better meet the needs of employees and customers

#### **Gustavus Office**





Klawock Office









- Fleet 13 Aircraft
- 2 Pilatus PC-12/47
- 4 C-208B Grand Supervans
- 1 C-208A Amphib Supervan
- 1 C-207
- 3 DHC -2
- 2 C-206 Amphib
- <u>Facilities</u>
- HNS New/remodeled building on State Lease
- SIT Purchased Hangar/Office from SEARHC
- KAE Moved HNS trailer to Kake

<u>Employees</u> - 90







- Continued Growth in 2018 and 2019
- Started JNU/YXY Seasonal route in 2018
  - Did not operate in 2020...or since
- Hangar Bravo complete in 2018
- Purchased 2<sup>nd</sup> PC-12/47 in late 2019
- Summer 2020 bookings pacing ahead of 2019
- Then the Pandemic hit...
  - Staff was laid off
  - No seasonal hires
  - Upper management took pay cuts
  - Operated M-F in May and 6 days week in June
  - Back to 7 days week in July with limited flight schedule through rest of year





- Fleet-15 Aircraft
- 2 PC-12/47
- 3 C-208B Supervan
- 2 C-208 EX
- 2 C-208A Amphibious Supervan
- 4 DHC-2 (straight float)
- 2 C-206 amphibs
- Facilities
- PSG Lease old Pacific Wing Facility -2021
- WRG Own building on State Lease 2022
- New Terminal space! Cargo Facility under construction!
- <u>Employees</u>
- 250+





### Petersburg Office 2021

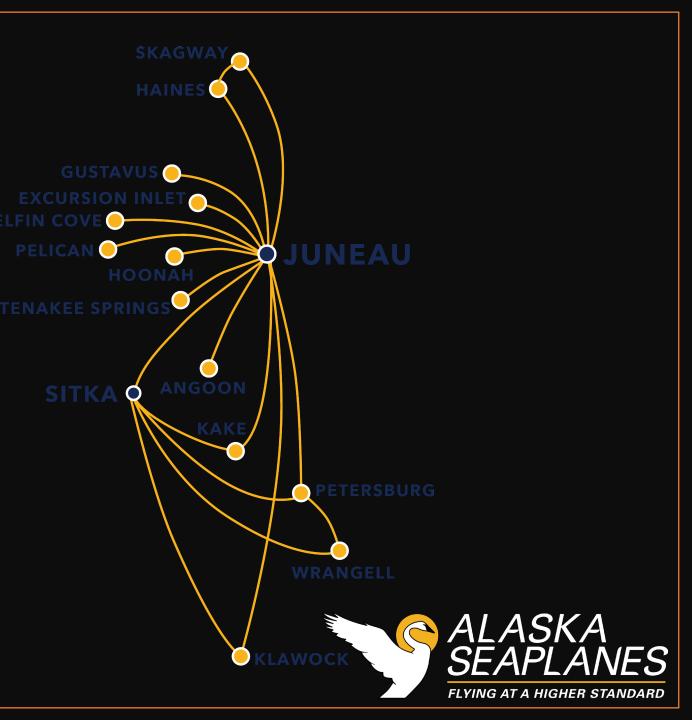


#### Wrangell 2022





- Community Involvement
  - Chamber Participation
  - School support
- Community Support
  - Giving back
- Community Advisory Board
  - Started Fall of 2021
- Restructured Management Fall 2022
  - Focus on Training
  - Attract, hire, retain, grow employees

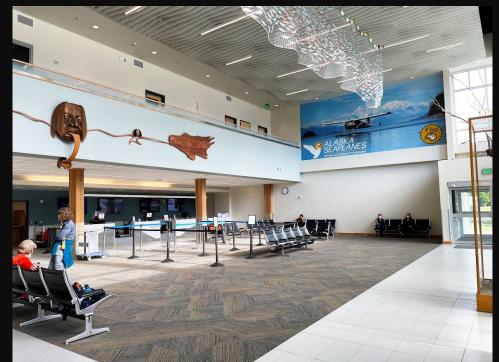


### Juneau Terminal

### 2020/2021 Terminal Annex









# Cargo Facility

Today



### Summer/Fall 2023





Cargo Facility

#### Recent Construction Photos







# Wrap Up

- Challenges
  - IFR Approaches
  - Water/Sewer at Rural Airports
- Needs
  - Reliable, Sustainable Right-Sized AMHS
  - Healthy local economies
- Trends
  - 2022 was almost back to 2019 levels
  - Outlook for 2023 is strong







# Thank You

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